

Capability Deck

Aranca's Service offerings

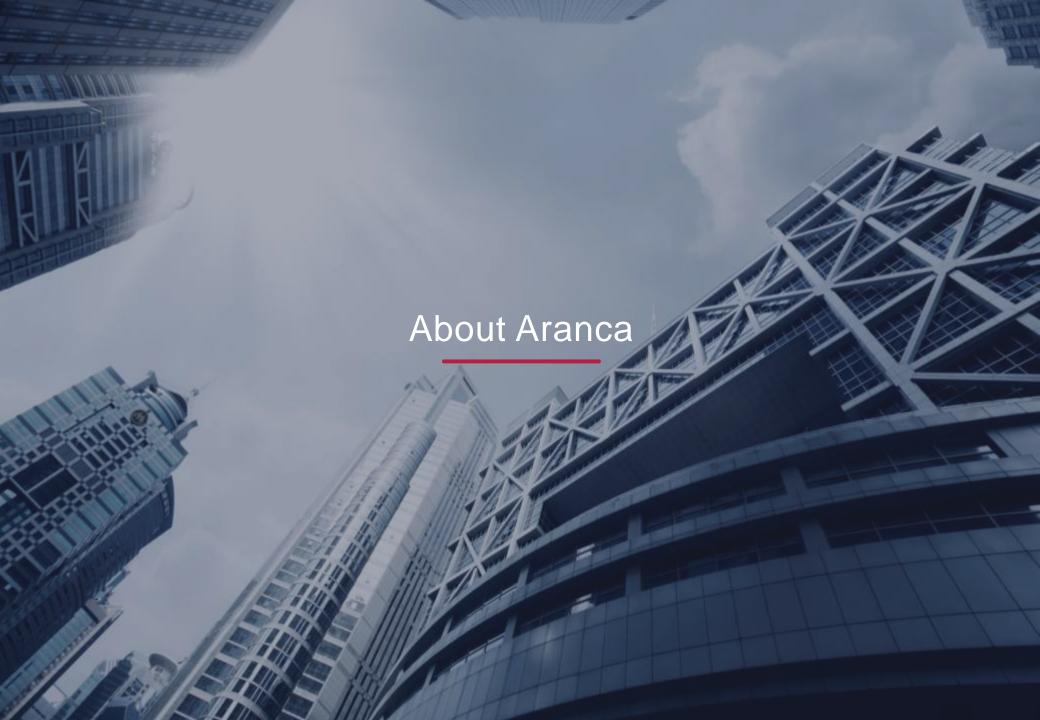


Prepared For

Switzerland Global Enterprise

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Aranca is a leading provider of high-quality, cost-effective research to global clients

Who We Are...



- Aranca is a leading business advisory firm assisting clients globally in strategy formulation.
- Our subject matter experts provide suitable strategic recommendations to help investment professionals and business managers make informed decisions.

Business Lines...



BUSINESS RESEARCH & ADVISORY

 Enterprises, SMBs, PE/VC Firms, Law Firms, Ad Agencies

INVESTMENT RESEARCH & ANALYTICS

 Brokerage, Hedge Funds, Investment Banks, Asset Managers, Corporate Advisory Firms

TECH INTELLIGENCE & IP RESEARCH

 Enterprises, Startups, Law Firms, PE Firms, Universities

VALUATION ADVISORY

 Private Companies, PE/VC Firms, Investment Banks, Corporate Advisory Firms

PROCUREMENT RESEARCH

1,750 items, spanning over 50 spend categories

Fact File...



- Founded in 2003
- 2,000+ globally reputed clients across five business lines
- 560+ strong full-time employees comprising CAs, MBAs, Engineers, CFAs, and ASAs
- ISO 270001 Certified
- Delivery centers in Mumbai and New Delhi
- Sales offices in the US, UK, China, UAE and KSA



Business Research & Advisory

Answers in time to keep you moving

Aranca's Business Research & Advisory practice helps clients make informed business decisions involving customers, competitors, markets and technologies; with insights from domain experts.

A trusted research partner to over 700 global companies, including:



150+ Fortune 500 Companies



25+ Law Firms



30+ Consulting Firms



30+PE Firms With Over 5bn
AUM



50K+ Projects executed



700+ Global clients

Research Experience and Expertise



850+ Products & services



200+ Analysts

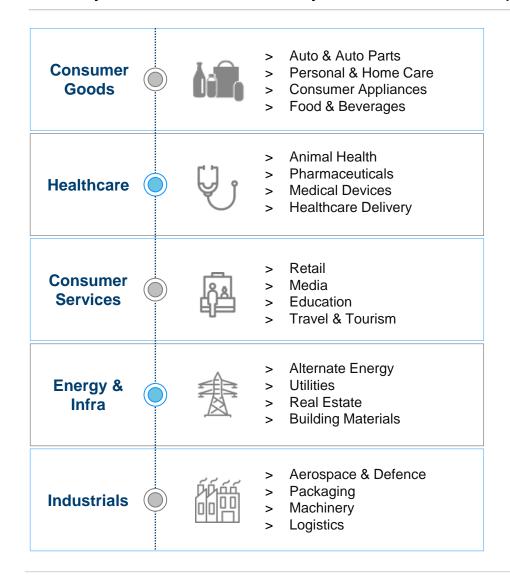
Aranca helps clients make informed business decisions across multiple strategic and tactical priorities

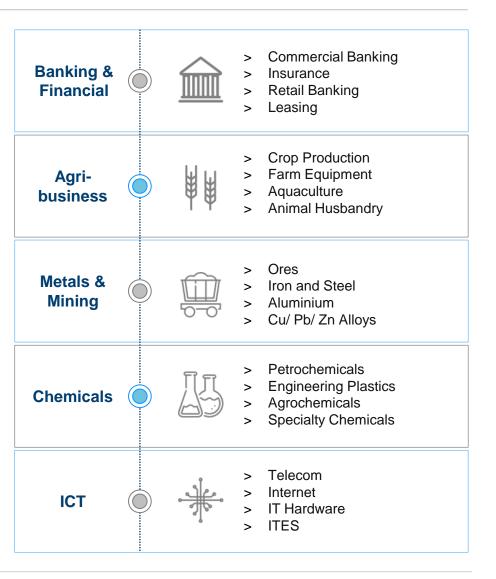
Research support for	Coperational effectivenes		
Strategic engagements			
Evaluate new geographies	Go-to-market strategies	Improve sales effectiveness	Information Management
Quick scans - shortlist markets 'Deep-dive' market studies Country 'doing business' guides PESTLE analysis Product design - emerging markets	Strategic options, Business case Financial model / Feasibility report Site location analysis Channel or JV partner selection	Prospect lists, key contacts (B2B) Prospect profiles / Call prep notes Key account management Client / Industry newsletters Sales-force KPI analytics	Proprietary databases (design and maintenance) Internal knowledge repositories Internal newsletters Training material development and management
Increase market share	Procurement Supply Chain	Implement digital strategies	Research Help Desk
New applications/end-markets Share-of-wallet analysis Up or cross-sell opportunity Customer / channel feedback Competition intelligence	Category intelligence reports Cost-to-shipment analysis New suppliers, LCC sourcing Supply-chain risk assessment	Industry trends and analysis Best practices, success stories Social media impact analysis Back-end technology assessment	Quick turnaround research for specific questions Presentation support Proposal development support Library support services
New products, Diversification	Business, Operating Plans	Drive innovation initiatives	Business Development / Marketing
Diversification opportunity scans 'Deep-dive' market studies Value chain / profit pool maps Business case, Financial model	Implement digital strategies Industry analysis Ecosystem / value chain analysis Financial modeling support Technology landscape analysis	Innovation focused newsletters Technology trends, forecasts Social trends Technology impact on business Expert surveys on specific topics	Prospect lists, key contacts (B2B) Prospect profiles / Call prep notes Client / Industry newsletters Sales-force KPI analytics



Industry Experience

Industry/Domain focused analyst teams to build expertise







Solutions for R&D and Technology Teams

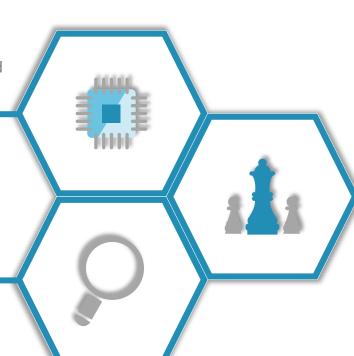
Solutions Portfolio

Technology Intelligence

Drive business value and competitive advantage with well-defined R&D and technology strategies.

Market Intelligence

Business leaders across functional areas leverage our expertise for diverse strategic priorities



IP Strategy

Maximize value of your IP investments across the patent lifecycle, from protection to monetization.

Technology Intelligence

Insightful answers to critical questions on R&D and technology strategy

Technology Intelligence	IP Strategy	Market Intelligence
R&D Strategy Roadmaps	at are the emerging technology trends within the ecosystem that we sultantly, what should our R&D strategy be in the medium-to-long to	
White Space Analysis	there any specific technology gaps in the domain of interest that verket opportunity, entry options and business case for investing in about	-
reciliology Landscape	w has technology in our domain of interest evolved over time? What ich areas or ideas are inventors focusing on in recent years? Why?	,
Monetizing existing	n our existing technologies be used in or retro-fitted for new applica at is the market opportunity and revenue potential for identified ap	
recillology Scouting	our product / process improvements, are there superior technological quisition costs and business case rationalization for acquiring relevant	
Froduct design for	at are the key characteristics with respect to customer needs, feature there opportunities to launch products for consumers in the bottom	

IP Strategy

Comprehensive suite of solutions covering the entire IP lifecycle

Technology Intelligence

IP Strategy

Market Intelligence

Unleash the optimum value of your IP assets

Prosecution Support

- Novelty / Patentability
- · Patent drafting
- Response to Office Action

Technology Landscape

- Technology Evolution Maps
- · Competitive benchmarking
- White-space analysis

Prior Art Searches

- FTO / Clearance searches
- Invalidity / Nullity searches
- · State-of-the-art searches

Licensing Program Support

- Infringement analysis
- · New application areas
- Revenue potential estimates

Portfolio Analysis

- Portfolio quality assessment
- Portfolio optimization strategy
- Patent-product maps

M&A Support

- Technology due-diligence
- Portfolio restructuring (post-M&A)
- Patent valuation

Market Intelligence

Unearthing the market drivers for defining the R&D strategy

Technology Intelligence

IP Strategy

Market Intelligence

Market Analysis

- Quick scans shortlist markets
- Deep-dive market studies
- GTM strategy

Acquisitions

- Identify, shortlist targets
- Fit analysis Detailed profiles
- Due diligence support

Diversification

- Opportunity scans
- Market opportunity assessment
- Business case / Financial Model

Increase Market Share

- Market segments and growth
- Customer / product profitability
- Customer needs analysis

Competition Analysis

- 'How-they-do-it' analysis?
- Product / Price benchmarking
- Profiles: Performance, Plans

Innovation

- Mega-trends workshop
- Product / Service design
- Business process innovation



Unparalleled Financial Research Experience

Extensive experience and deep capabilities in providing solutions for financial institutions worldwide

2.5+ Million Hours

of combined research experience that our analysts have

12,500+

Financial Models

developed with an indepth analysis of value drivers

5,000+

M&A Transactions

on which we have assisted investment bankers

+08

Sectors

that we have extensive research experience in

Helping our clients meet their ever-growing research coverage needs efficiently

Sell-side Equity Research

- Stock initiation
- Financial modeling
- Coverage maintenance
- Sector research
- Thematic research
- · Technical analysis
- Market newsletters

Buy-side Equity Research

- Screeners
- Company modeling
- Company analysis
- Pre-earnings reports
- Databases
- Portfolio trackers
- Indicators watch

Credit & Fixed Income Research

- Investment grade, high yield, distressed debt
- Shadow credit ratings
- Counterparty credit risk
- Structured credit
- Sovereign/public finance
- Cash flow models
- · Bond databases

Investment Banking Support

- Target identification
- Pitch books
- Transaction analysis
- Company tear sheet
- Market/sector profiles
- Financial modeling
- Pre-IPO notes

Private Equity Support

- Target identification
- Investment themes
- Opportunity evaluation
- Deal evaluation
- PPM support
- Modeling support
- Portfolio monitoring

Economic Research & Analysis

- Macro research
- Economic forecasting
- Indicators watch
- Thematic reports
- · Commodity research
- Currency research
- Database creation



Research and Analytics Across Asset Classes

Enabling asset/wealth managers to focus on generating investment ideas & other high impact areas

Research Services Aranca's Key Research Support Areas Financial modelling Stock, Sector research **Equities** Coverage maintenance Screeners Thematic research Market newsletters Research support across Capital structure analysis **Credit & Fixed** Invest. Grade I High yield I Distressed debt I Covenants analysis Sec. credit I Sovereign I US Municipals Income Credit modelling/ Note writing Bond databases Macro research, Economic forecasting Commodity research Macro Thematic reports Currency research Research Indicators watch Database creation Opportunity screening Back-testing Correlation and pattern analysis Asset allocation support **Multi Asset** Benchmarking analysis Simulation modeling

Portfolio Analytics & Communications



PORTFOLIO ANALYTICS

- Portfolio analytics
- Performance attribution
- Performance reporting
- Portfolio and risk analytics

COMMUNICATIONS

- Sales support
 - Fund pitch book
 - RFP / RFI support
- Investors Communication
 - Fund fact sheets
- Marketing support
 - White-papers
 - Investment commentary

Research and Analytics Service Areas

To enable **investment bankers** focus on client-facing/deal-making activities

I-Banking Verticals

Aranca's Key Research Support Areas



- Targets' list generation
- Market, fitment and synergy analysis
- Pitch book and marketing materials
- Financial modelling and comps analysis
- Due diligence support

- 2 M&A SELL SIDE
- Buyers' list generation
- Market, fitment and synergy analysis
- Pitch book and marketing materials
- Benchmarking performance
- Modelling and comps analysis
- Buy-out modelling

- 3 CAPITAL MARKET
- Proposal building for potential clients
- Pre-listing evaluation support
- IPO/FPO prospectus

- Road show pitch book and presentation
- Valuation range assessment
- Analytical work to support ESOP

- DEBT & EQUITY
 PLACEMENT
- PPM/IM preparation
- Road show pitch book and presentation
- LBO tear sheets and modelling

- Capital structure and covenant analysis
- Tracking deals, pricing and trends
- Equity/credit comps

- 5 ADVISORY
- Market and industry landscape analysis
- Valuation reports
- Fairness opinion

- Research support for strategy formulation
- Benchmarking performance

Library Services Publication Support

MARKET INTELLIGENCE & LIBRARY

- Sector research
- Industry landscape analysis
- Competitor and pricing trends
- Maintenance of deal database
- Newsletters/periodicals

DTP & PUBLICATION

- Editorial support
- Presentation support
- Templates: reports and presentations layout
- Formatting reports and presentations
- Report publication and workflow management
- Proofreading and print/digital coordination

Research for Private Equity & Venture Capital

PE-VC firms leverage our research expertise across the deal cycle



















Fund Raising

Pre-deal Research

Deal Evaluation

Portfolio Company Management

Exit

- Macro and sector research
- Funding environment assessment
- Investor identification and screening
- Presentation support
 - Pitchbook preparation
 - Investment & private placement memoranda
 - Prospectus drafting

- Sector and market studies
 - Industry landscaping
 - Value chain analysis
 - Technology trends assessment
- Deals analysis
 - Valuation multiples
 - Discount/ premia analysis
- Target identification and screening
 - "Hot list" generation
 - Company profiles

- Financial modeling & valuations
 - Discounted cash flows (DCF)
 - Market based/ relative valuation
 - Precedent transactions analysis
 - Comparative company analysis
 - Sensitivity analysis dashboards
- Business due diligence
 - Deal viability
 - Market/ sector study
 - Benchmarking

- Reporting and presentation support
 - Portfolio reporting and MIS
 - Investment board presentations
 - Sales and marketing support
- Strategic initiatives
 - Periodic valuation of portfolio companies
 - Investor communication
 - Newsletters/white papers
 - Thematic research

- Evaluating exit opportunities
 - List generation and screening of buyers
 - Identify and shortlist (strategic) acquirer
- Strategic sale assessment
- Financial modeling and valuations
 - Precedent transactions and IPO valuation
 - Relative valuation
 - Returns analysis



Credit Research Support

Actionable and insightful credit research across rating categories, products and sectors

INVESTMENT GRADE & HIGH YIELD

FUNDAMENTAL RESEARCH

- Opinionated credit reports
- Rating Recommendations
- Financial Modelling
- Capital Structure Analysis
- Transaction Analysis
- Covenant Monitoring
- Relative Value Analysis
- Trading Ideas/Sector Packs

THEMATIC STUDIES

- Sectorial Reports
- Downgrade Trigger Events
- Pricing Trends
- Stress Testing

MONITORING

- Portfolio Performance Monitoring
- Cross-over Credits

DISTRESSED DEBT

ORIGINATION

- Screeners
- Tear-Sheets/Info-packs
- Corporate Structure Analysis
- Capital Structure Analysis
- Waterfall analysis
- Recovery Analysis
- Lender Matrix
- Comparable Analysis

REVIEW & MONITORING

- Monthly Financials
- NPL Trends

SECURITIZATION CREDIT

MODELING SUPPORT

- Cashflow Modelling
- Pre & Post-issuance cashflow tie-outs
 - Waterfall distribution analysis
 - Collateral quality tests
 - Concentration limitation tests
- Sensitivity & Scenario Analysis
- Model Stress Testing

ANALYSIS

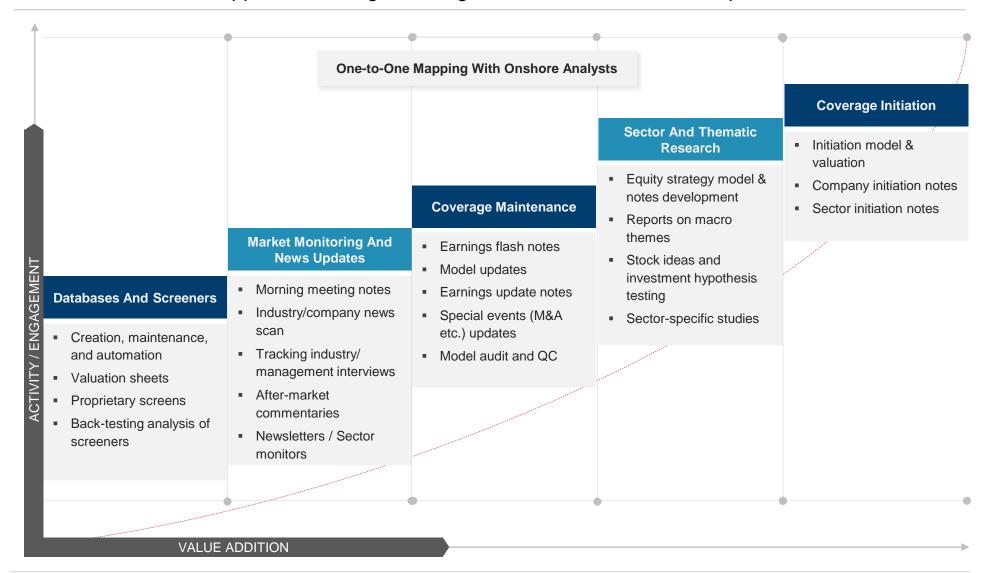
- Underlying asset/ liability due diligence
- Credit spread analysis
- Collateral stratification
- Debt covenant distribution analysis
- Asset/ loan to data file comparison

SURVEILLANCE

- Portfolio Surveillance
- Rating Action Surveillance
- Industry Sector News

Offshore Equity Research Partnership

We offer end-to-end support to leading brokerages across their research requirements





Procurement Research

Sourcing teams leverage our research expertise across multiple business needs

Category Strategy Support

Diagnosis Strategy Development Execution Monitoring

Category@360
Cost Models
BCCS / LCCS
RFx Support
Category KPIs
TCO Analysis
Tail-spend analysis
Best-fit Suppliers
Contract Structures
Category KPIs
Supplier KPIs
Contract Structures
Category trends

Identifying and Evaluating New Suppliers

Market Analysis Supplier Listing RFx Management
Buyer-Supplier Maps Supplier Profiling Due Diligence

Periodic | Real-time Market Intelligence

Price Forecast Models Disruption Alerts Economic Forecasts
Category Dashboards Supplier Updates Market Analysis

Supply-chain Risk Assessment and Management

Supplier Risk Profile Supply-chain Risks Technology Risks
Supply Market Analysis Value-chain Analysis IP Related Risks

Supply-chain Planning for New Facilities

Doing Business Guides Category Reports Pricing Analysis

Tax Structure Analysis Supplier Profiling Contract Structures

Category Experience

We have deep experience across both direct and indirect categories (1/2)

Direct Categories

(Illustrative, not exhaustive)

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- Chlor-alkali chemicals
- Acids and bases
- Hydrogen Peroxide
- Titanium Dioxide
- Salts

Pharmaceuticals

- APIs
- Excipients
- Biologics
- Contract manufacturing
- Lab Equipment & Supplies

Ferrous Metals

- Iron Ore
- Carbon Steel
- Stainless Steel
- HRC/CRC
- Mild Steel

Specialty Chemicals

- Industrial coatings
- Agro Chemicals
- Adhesives and sealants
- Food additives and colorings
- Lubricants

Agro Commodities

- Corn
- Sugar
- Cotton
- Oilseeds
- Spices

Non-Ferrous Metals

- Copper and Cu Alloys
- Aluminum products
- Nickel, Tin
- Zinc and Zn alloys
- Precious metals

Petrochemicals

- Intermediates
- Synthetics
- Olefins
- Aromatics
- Synthetic Rubber

Vegetable Fats & Oils

- Palm Oil
- Soy Bean Oil
- Coconut Oil
- Essential Oils
- Animal Fats

Construction Materials

- Cement and Concrete
- Lime, Bricks, Aggregates
- Windows / Doors / Panels
- Ceramics
- Electrical & Plumbing

Engineering Plastics

- Polycarbonates
- Polyamides
- Fluoropolymers
- Thermoplastic Polyesters
- ABS & ABS Blends

Industrial Durables & Gases

- Plastic parts
- Castings
- Forgings
- Composite Structures
- Industrial Gases

Food & Beverages

- Protein products
- Bakery products
- Beverages
- Canned Fruits & Vegetables
- Groceries



Category Experience

We have deep experience across both direct and indirect categories (2/2)

Indirect Categories

(Illustrative, not exhaustive)

Dro	faccional	Services
	ressional	Services

- HR Services
- Consulting services
- Legal services
- Relocation Services
- Temporary Labor

Sales and Marketing

- Market research
- Media buying
- Creative agencies
- Digital Marketing
- Marketing Communication

Facilities Management

- Security Services
- Janitorial Services
- Office Supplies
- HVAC
- Catering Services

Telecom

- Network Equipment
- Routing & Switching
- VoIP/Video Conferencing
- IPLC/MPLS
- Mobility

Travel & Tourism

- Hotels
- Car rentals
- Meetings & conferences
- Fleet Management
- Business Travel

Real Estate Services

- Property Management
- Engineering
- Building Lease & Maintenance
- Brokerage
- Site Services

IT Services

- Servers, Networking
- Application software
- IT Services
- Contact centers, BPO
- Infrastructure Management

Packaging

- Flexible packaging
- Bulk packaging
- Rigid packaging
- Corrugated boxes
- Paper Packaging

Logistics

- Express Mail & Small Packages
- Freight Air, Ocean, Road
- 3PL
- Warehouse
- Distribution

MRO

- Industrial Supplies
- Pipes, Valves & Fittings
- Building Supplies
- Safety Supplies
- Electronics & Instrumentation

Audit/Tax Services

- Tax
- Audit & Accounting
- Payments
- Trade Finance
- Working capital

Hospitality Management

- Commercial Laundry
- Guest Room Amenities
- Housekeeping and Cleaning
- Paper products
- Uniform Services





Aranca's Valuation Advisory (VA) Services Group...

Aranca provides financial opinions, valuation, and advisory services to diverse US and international clients in connection with financial & tax reporting purposes, transaction needs, including M&A, restructuring, leveraged buy-outs, fund raising and litigation support.

Our Core Value Proposition...



Credibility...

We earned credibility from companies, investors, attorneys, and auditors over a decade of painstakingly gained expertise.



Unparalleled Capabilities...

Access to 200+ industry and 40+ patent experts with experience of 50,000+ projects across 100+ sub-sectors enabling our team to bring deep insights in our valuation reports.



Responsiveness...

We strongly believe in simplifying our client's life by proactively identifying core issues, communicating early and clearly, and giving personal attention to each engagement.

Clients We Serve...



Private Equity & VC firms

We work with some of the most respected private equity and VC firms in valuation of their portfolio investments for fund reporting and other needs.



Start-ups to late-stage VC companies

We rank among the top three firms in providing valuation services to VC-backed companies across technology, healthcare, and Internet-based sectors and all stages of growth.



Mid-market companies to large corporates

Aranca helped several mid-market companies across industry sectors with credible and cost-effective financial/valuation opinions on transactions as well as financial reporting.



Family Offices & Law Firms

Senior partners and attorneys of several leading law firms recommend Aranca for independent valuation needs for tax planning, dispute resolution, and litigation support

Our diverse solutions portfolio help clients meet their ever-growing reporting needs and provide indepth analysis in dealing with valuation issues across different business situations.



Financial Reporting

Enhance the credibility of financial reporting



Tax Valuations

Get valuation reports that withstand scrutiny from tax authorities



Financial Opinions

Insightful & independent financial advice on financial fairness of transactions



IP Valuations

Leverage unmatched blend of expertise in technology research and valuation to unlock the value of IP assets



Portfolio Valuations & Advisory

Address valuation issues at portfolio and investment level with complete confidence



Complex Financial Instruments

Leverage our quantitative & analytics expertise to navigate complex valuation challenges



Capital Raising Support

Sell-side valuations to sharpen your sword in negotiations with investors



Transaction Valuations

Get insightful and objective advice for sound decisions in complex transactions



Litigation & Dispute Valuation

Expert witness services and strategic advice in litigation and dispute situations

